



RETOS de la  
**COMPETENCIA**  
en el ENTORNO DIGITAL  
2020



CHALLENGES on  
**COMPETITION** in the  
DIGITAL ENVIRONMENT  
2020

# Competition and Investment In Mobile Telecommunications

*Mexico - November 4, 2020*

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# OUTLINE

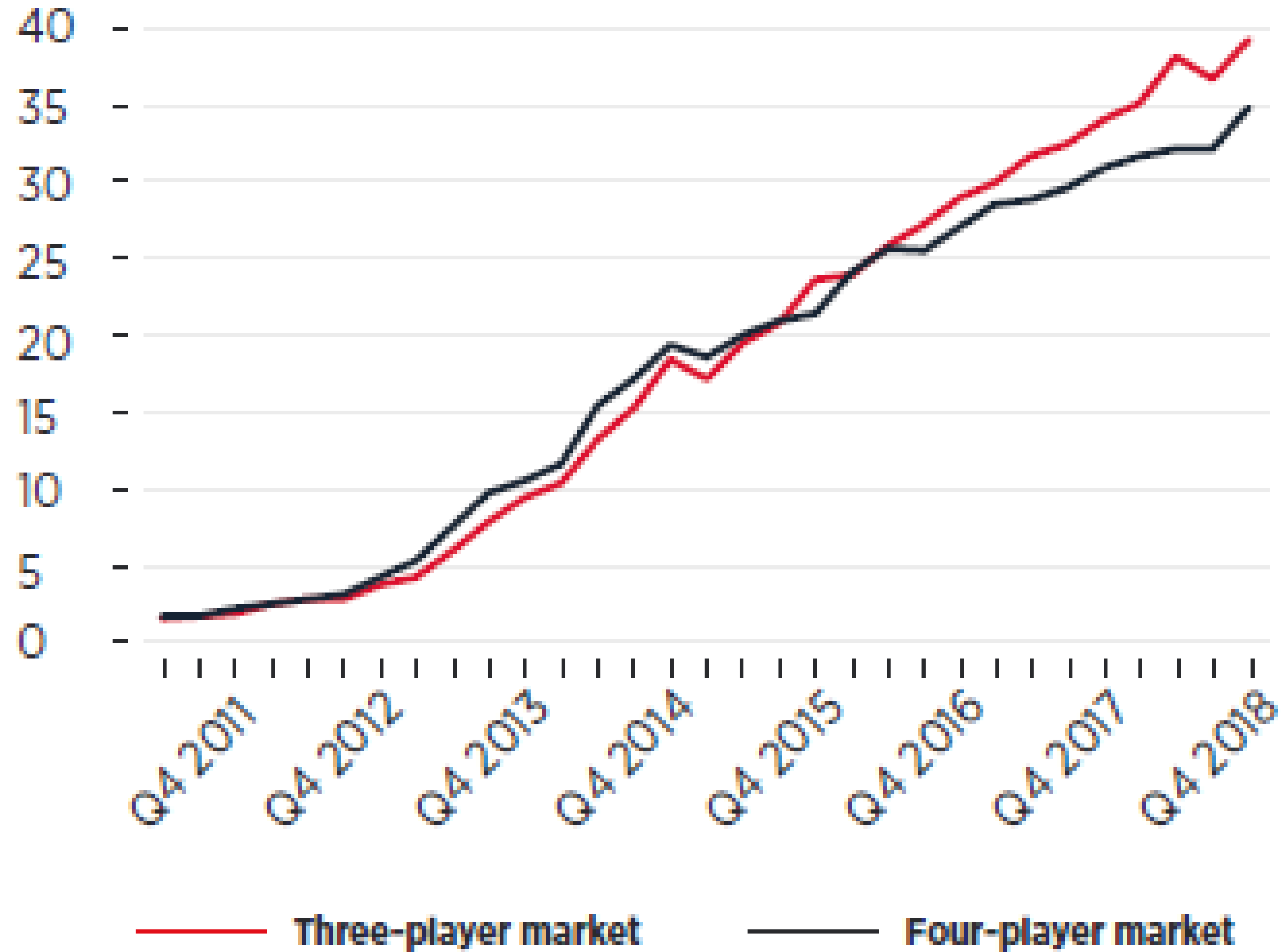
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1. Market structure and performance since the 4G
2. The issue of mergers in telecoms
3. A research study for the French case
4. Simulation results
5. Conclusion

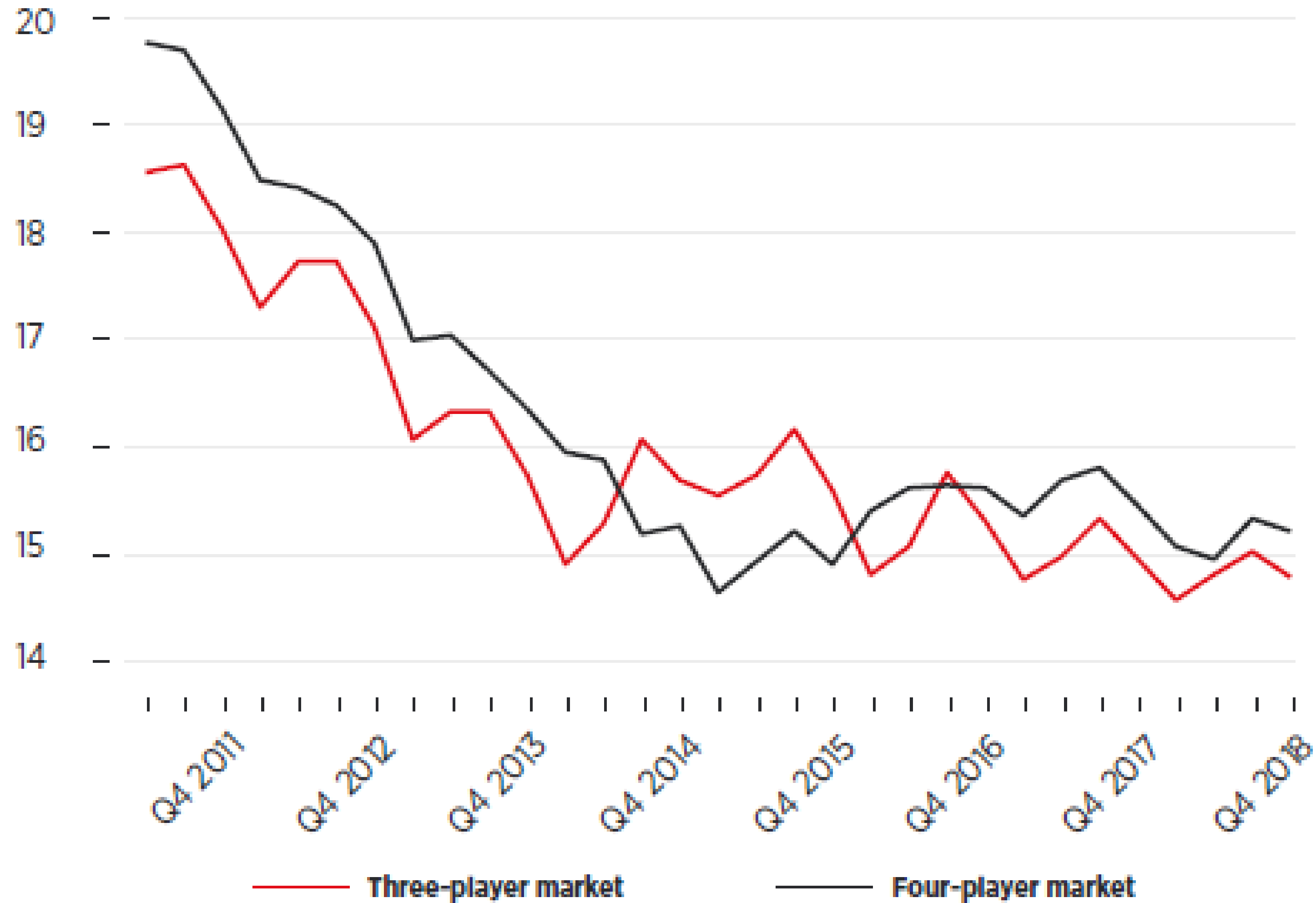
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# 1. Market structure and performance of the mobile telecoms industry in Europe

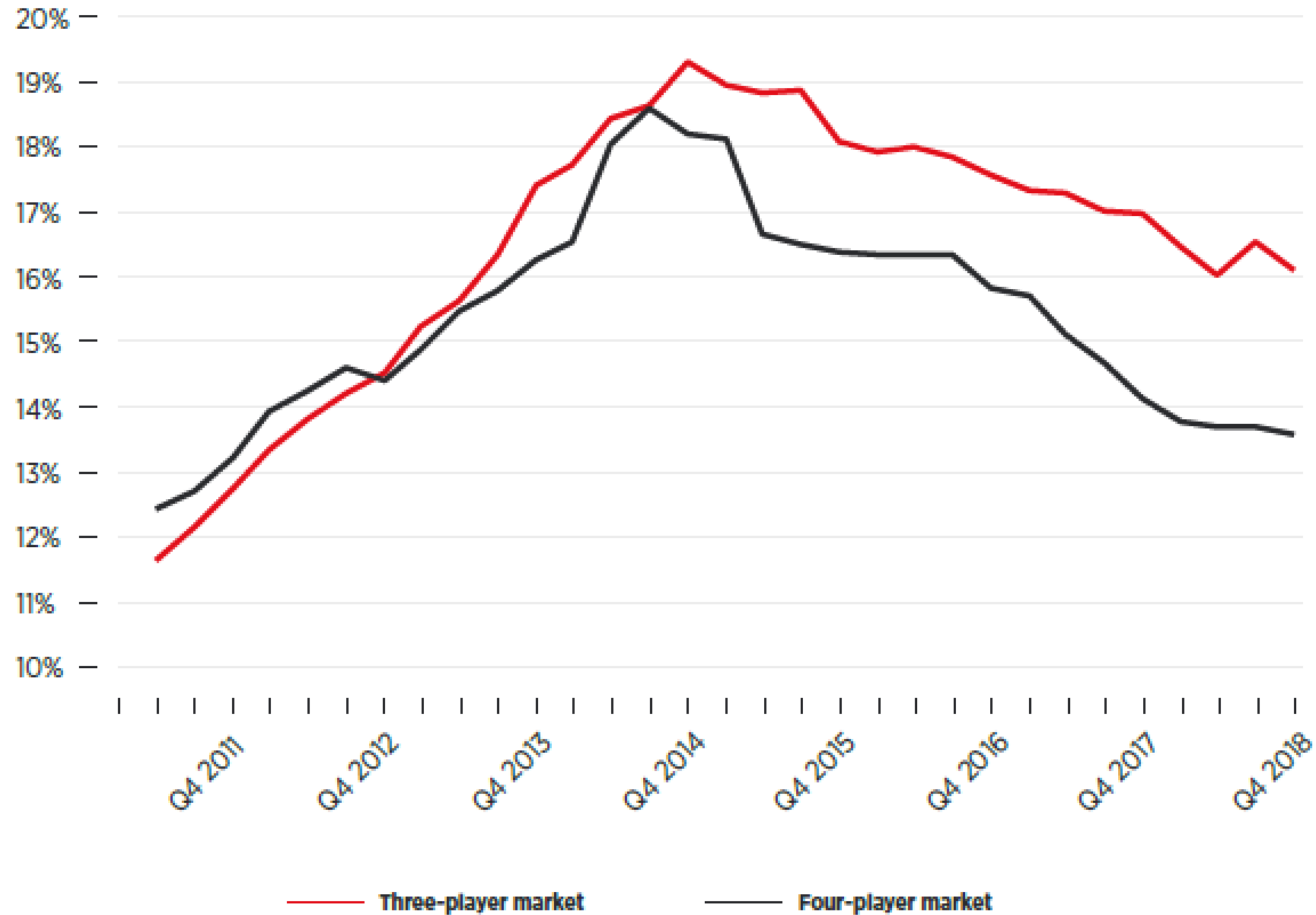
# Market performance: Quality (download speed)



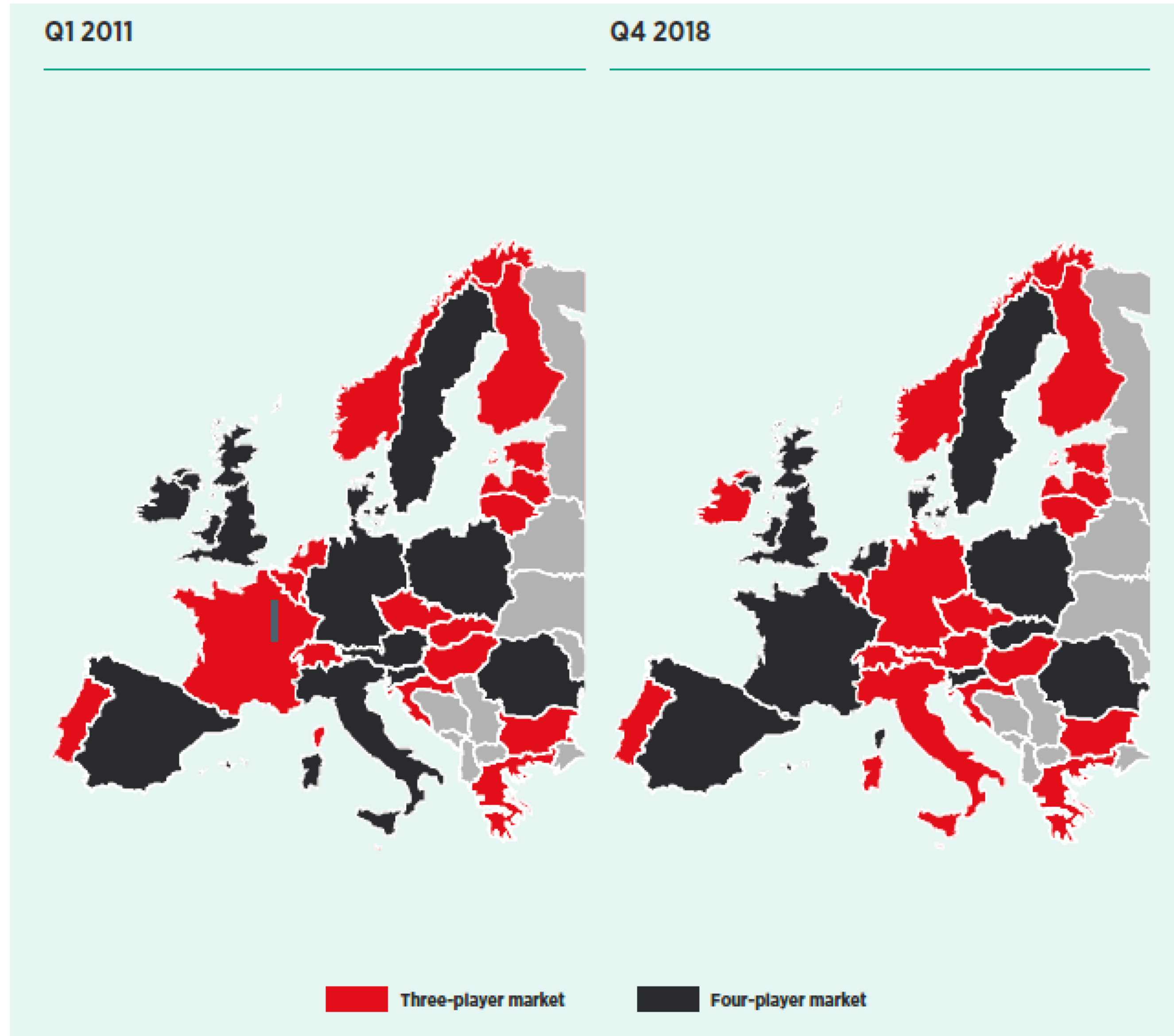
# Market performance: Prices (average revenue per user ARPU)



# Market performance: Investment (CAPEX)

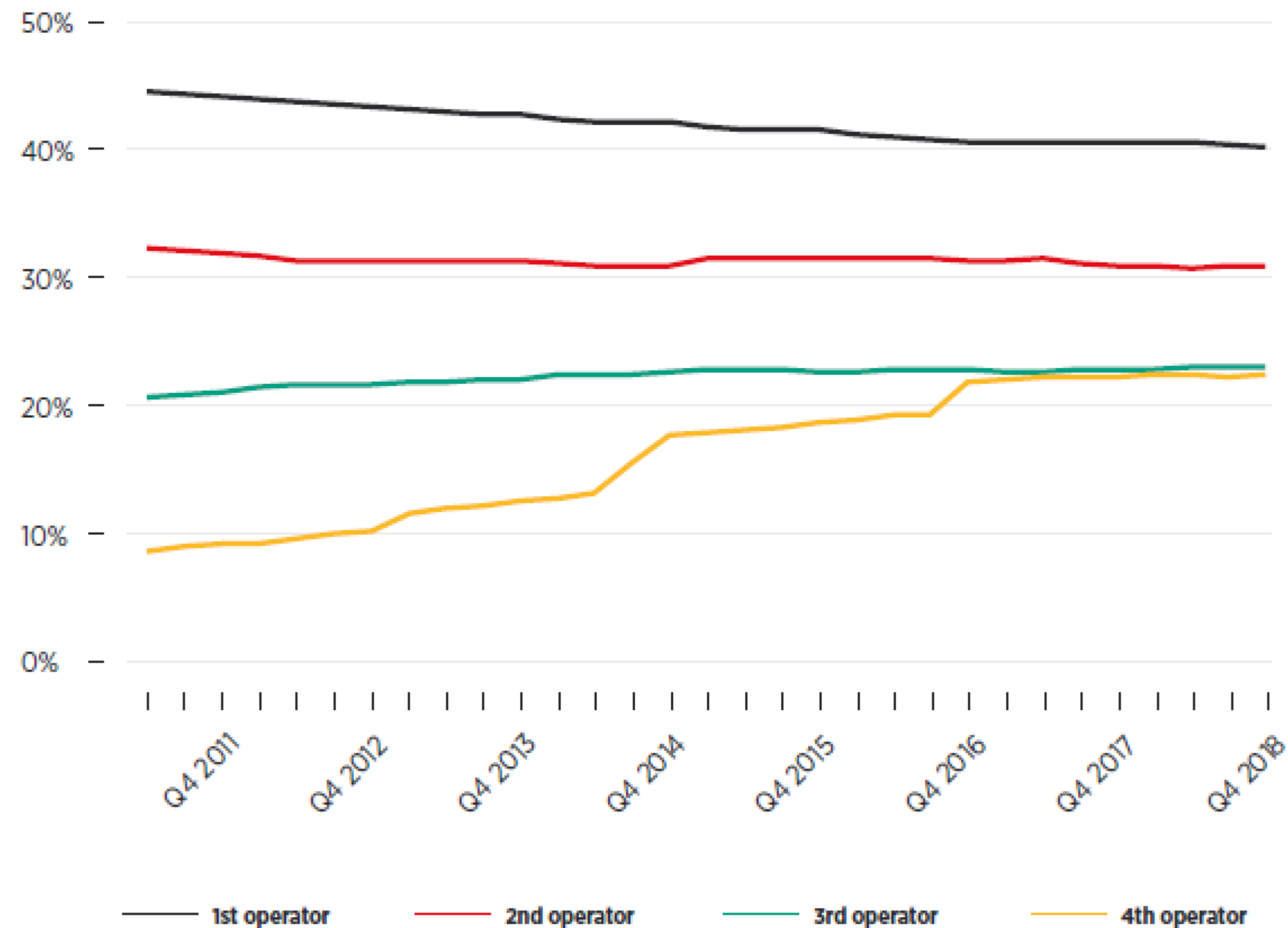


# Market structure



# Market structure

- Less concentration with less players
  - Market shares are getting more symmetric









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## 2. The issue of mergers in Telecoms

## Motivation

- Traditional merger evaluation
  - Trade-offs between market power and economies of scale
    - Increasing concentration  higher prices
    - Increased firm size  cost efficiencies  lower price
  - An empirical matter

## Motivation

- Traditional merger evaluation
- Modern telecommunications industry
  - Impact of consolidation on costs  Impact on quality of service
    - Same level of transmission capacity spread
      - Across a large / small number of customers with low / high download speed
- Mergers in Telecoms
  - A question of quality of service
  - Discussion on Network Sharing Agreements (NSAs)

## Objective

- How to change in market structure impact
  - Price
  - Quality
  - Cost
  - Welfare
  
- What is the future of the mobile telecom industry in the EU?
  - Only 3 operators per countries ?
  - Only 3 operators at the EU level ?
  
- Need: A model of infrastructure costs and delivered quality

## Literature

- Market power vs. scale efficiencies
  - Williamson (1968)
- Market power and antitrust in telecom
  - DeGraba and Rosston (2018)
  - Bourreau, Sun and Verboven (2018)
  - Sinkinson (2016)
- Network effects in telecom
  - Bjorkengren (2018), Weiergraeber (2018)

## Literature

- Market power vs. scale efficiencies
- Market power and antitrust in telecom
- Network effects in telecom
  
- Congestion externalities
  - Vickrey (1969)
  - Dinkelman and Schulhofer-Wohl (2015)
  
- Infrastructure in mobile telecommunications
  - Nevo, Turner, and Williams (2016)
  - Sun (2015)
  - Baszczyszyn and Karray (2015)

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# 3. A research study for the French case

## Structure

- 4 MNOs + MVNOs

<b>Orange</b>	<b>Bouygues</b>	<b>Free</b>	<b>SFR</b>	<b>MVNO</b>
31.76%	14.12%	14.12%	24.71%	15.29%

- 4G technology
  - Focus on data
- Each MNO has its own network in urban areas
  - Allocated frequency bandwidth and build base stations
  - Quality = download speed



## Data

- Detailed municipality-product-level data for all customers from one firm (Orange)
- Aggregate (national) market shares for other firms
- Full menu of contracts for each firm obtained from catalogs
- Municipality-level measure of download speed derived from data on network infrastructure (ANFR)
- Demographic information from INSEE

## Model

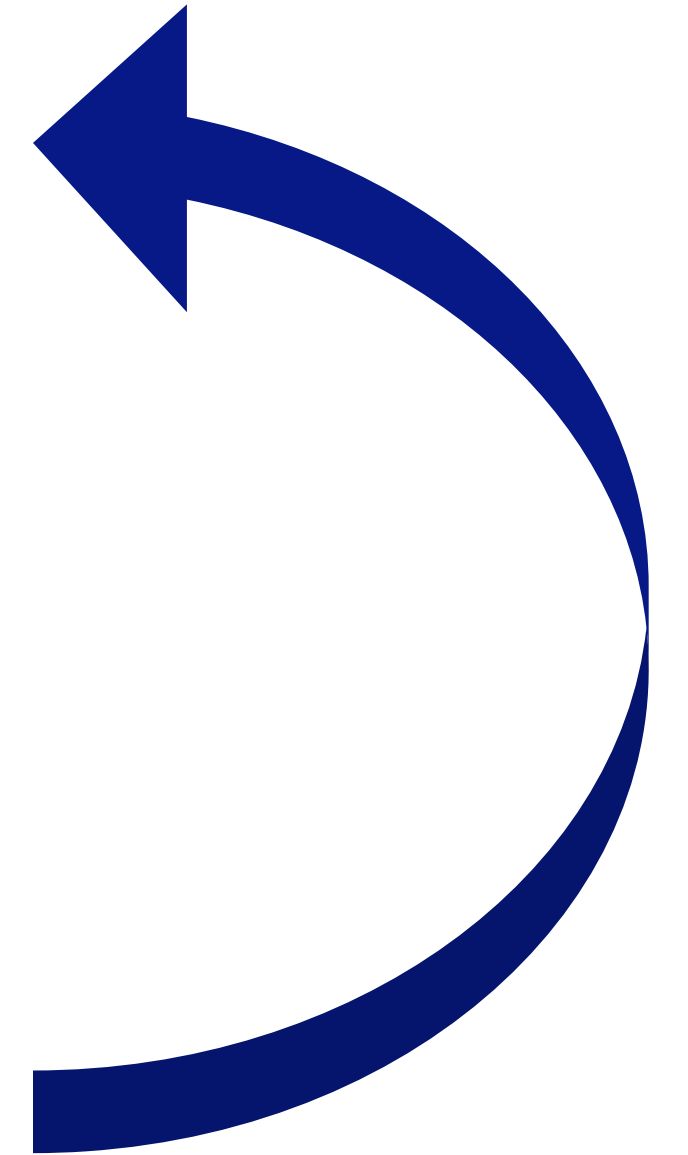
- Transmission equilibrium
  - Queueing + network effect (congestion)
  - **Quality delivered by each firm** = difference between
    - Theoretical upper bound on capacity (engineering rules)
      - Bandwidth
      - Size of base station (radius)
    - Arrival rate of download requests
      - Depends on demand, ie, on price .... and quality of others !!

## Model

- Transmission equilibrium (engineering model)
  - Quality as a function of bandwidth and radius of base stations
- Price competition
  - Given quality, which prices?
  - Prices as a function of bandwidth and radius of base stations

## Model

- Transmission equilibrium
  - Quality as a function of bandwidth and radius of base stations
- Price competition
  - Prices as a function of bandwidth and radius of base stations
- Infrastructure competition
  - LR Profit as a function of bandwidth and radius of base stations
  - Outcome: **Vector of bandwidth and radius**



## Scale efficiencies

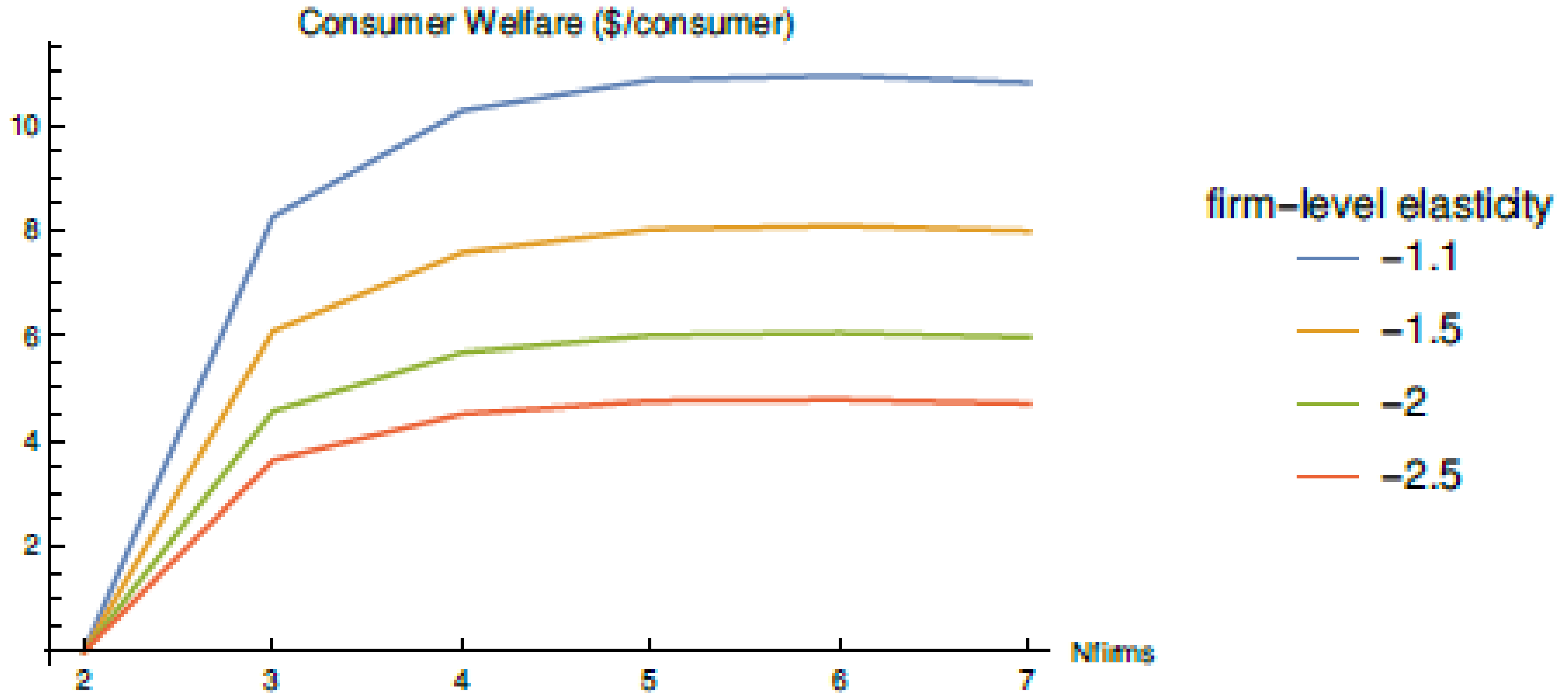
- Economies of density
  - Merged firm has a higher effective density of consumers
    - Data requests completed more efficiently the closer one is to the base station
    - On average, consumers and base stations are closer together, yielding higher download speeds
- Congestion: Merged firm has twice the bandwidth
  - Increased bandwidth increases the channel capacity by more than the added data demanded offsets it, yielding higher download speeds

A merger of two symmetric firms can yield higher quality  
at the same cost, holding data demanded constant

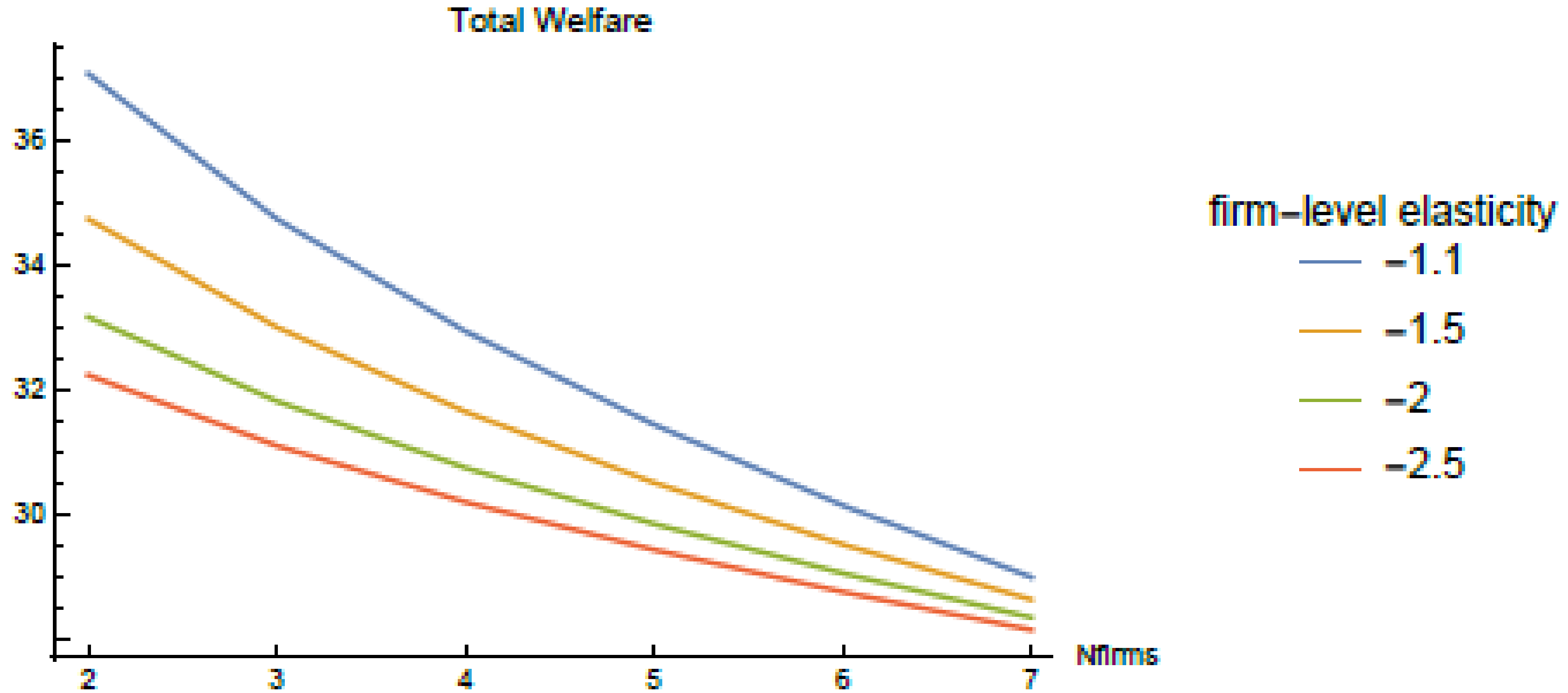
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# 4. Simulation results

# Per-base station fixed cost

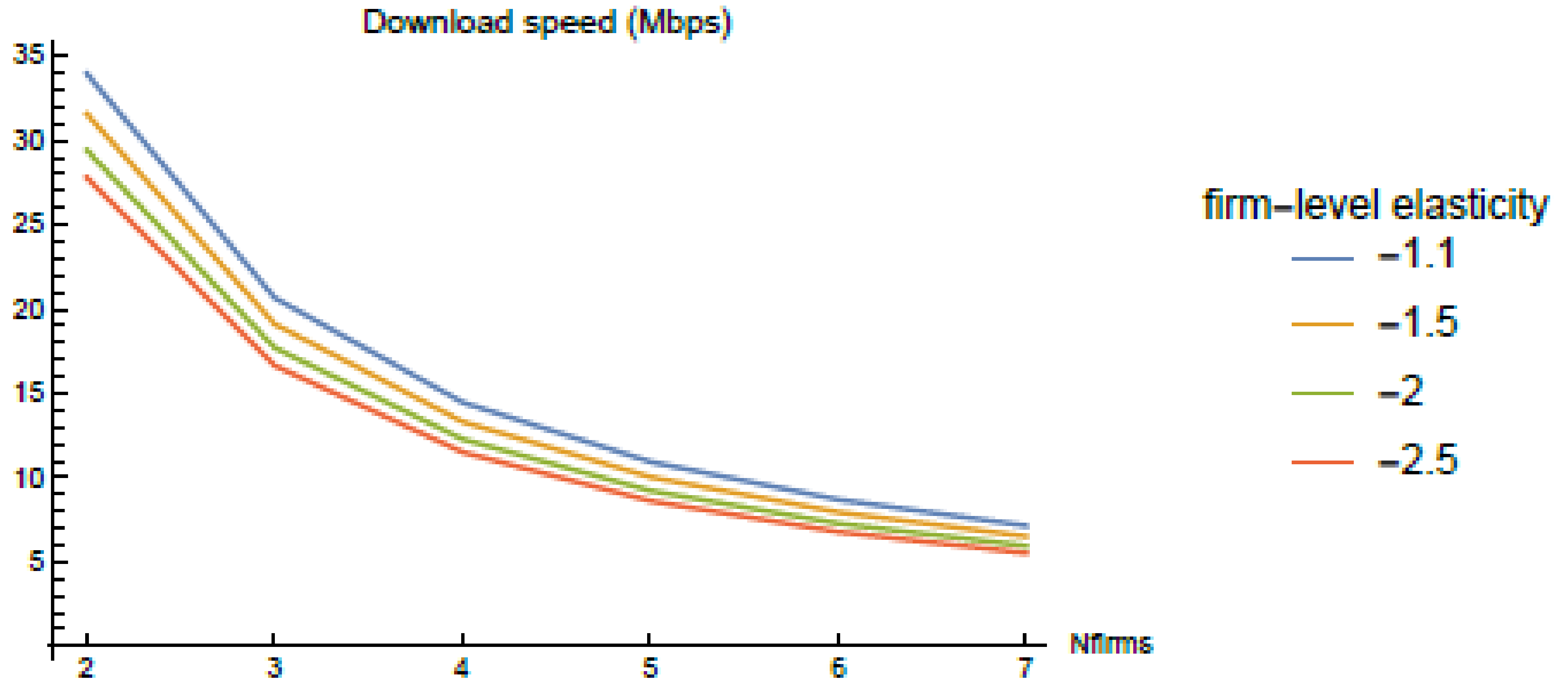


# Per-base station fixed cost

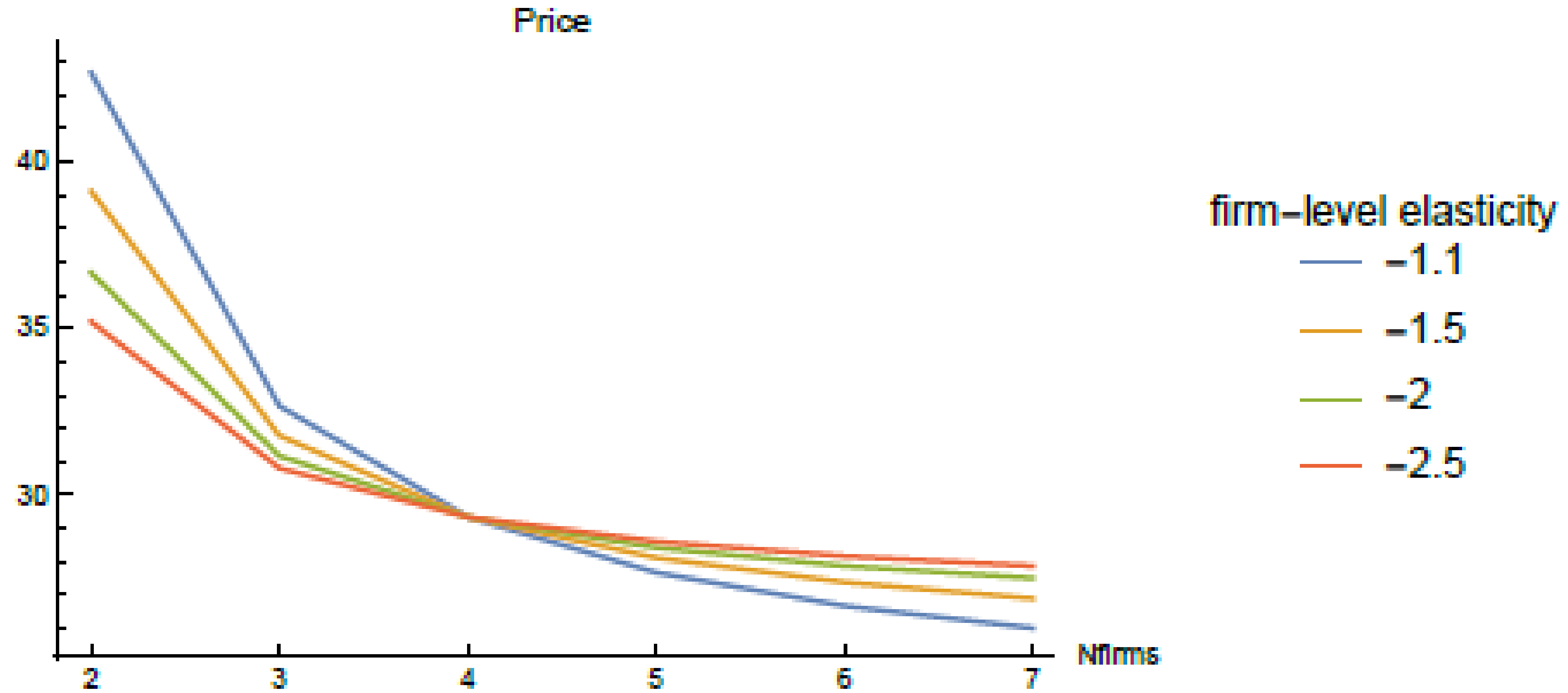




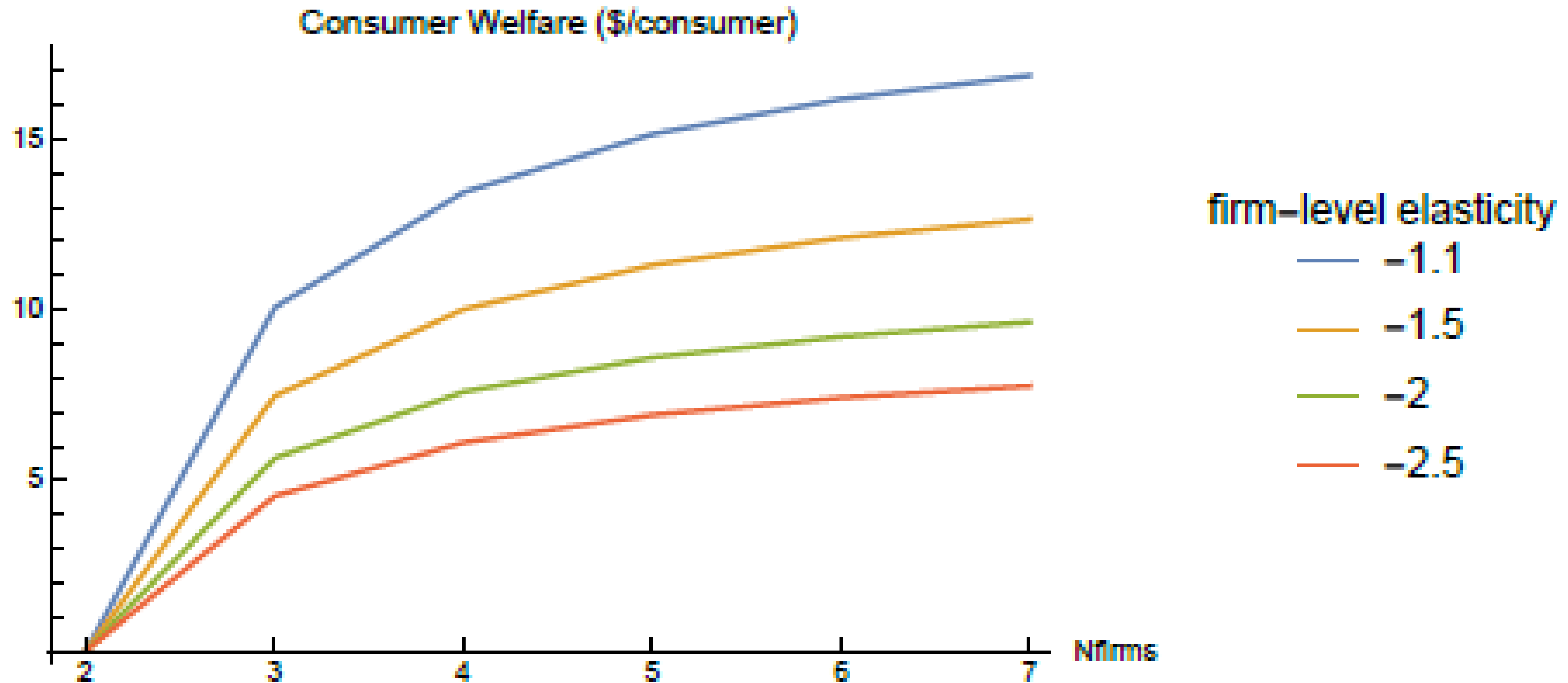
# Per-base station fixed cost



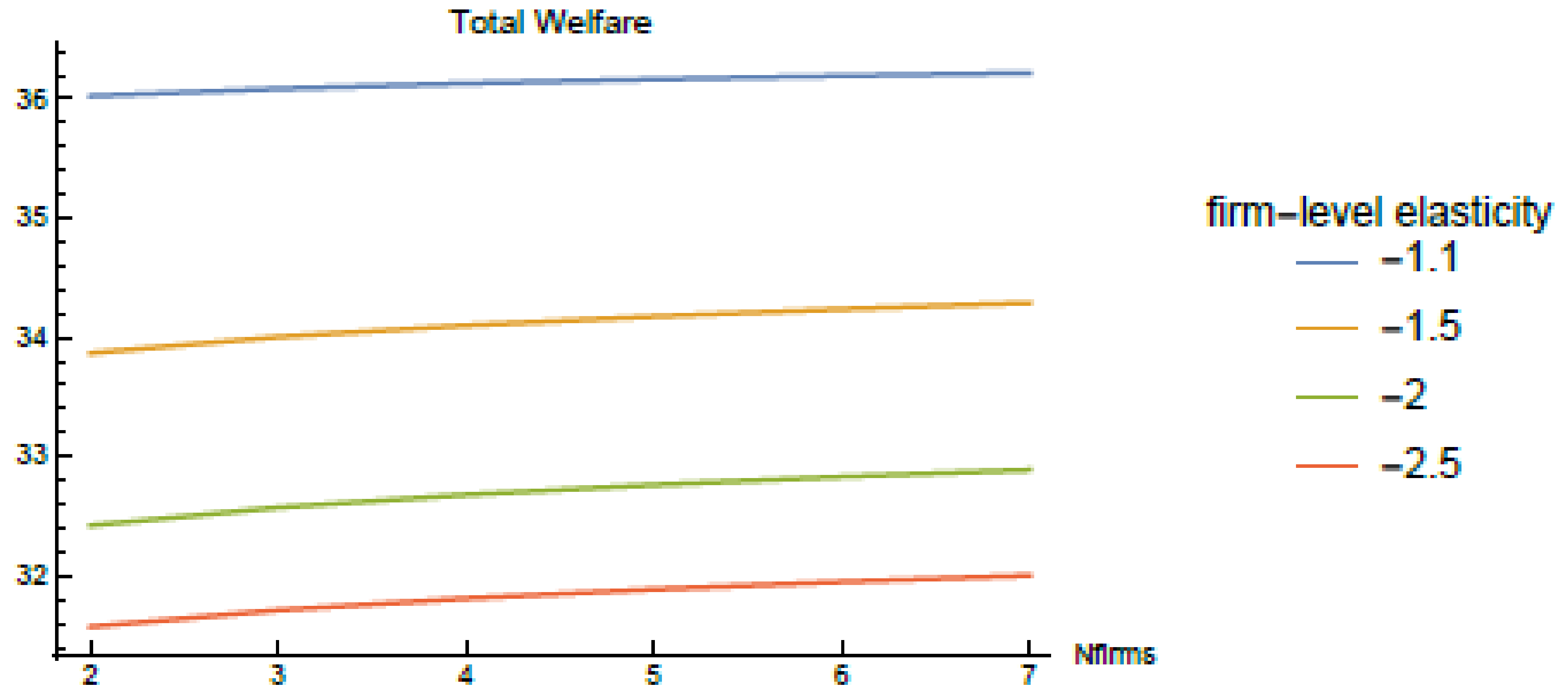
# Per-base station fixed cost



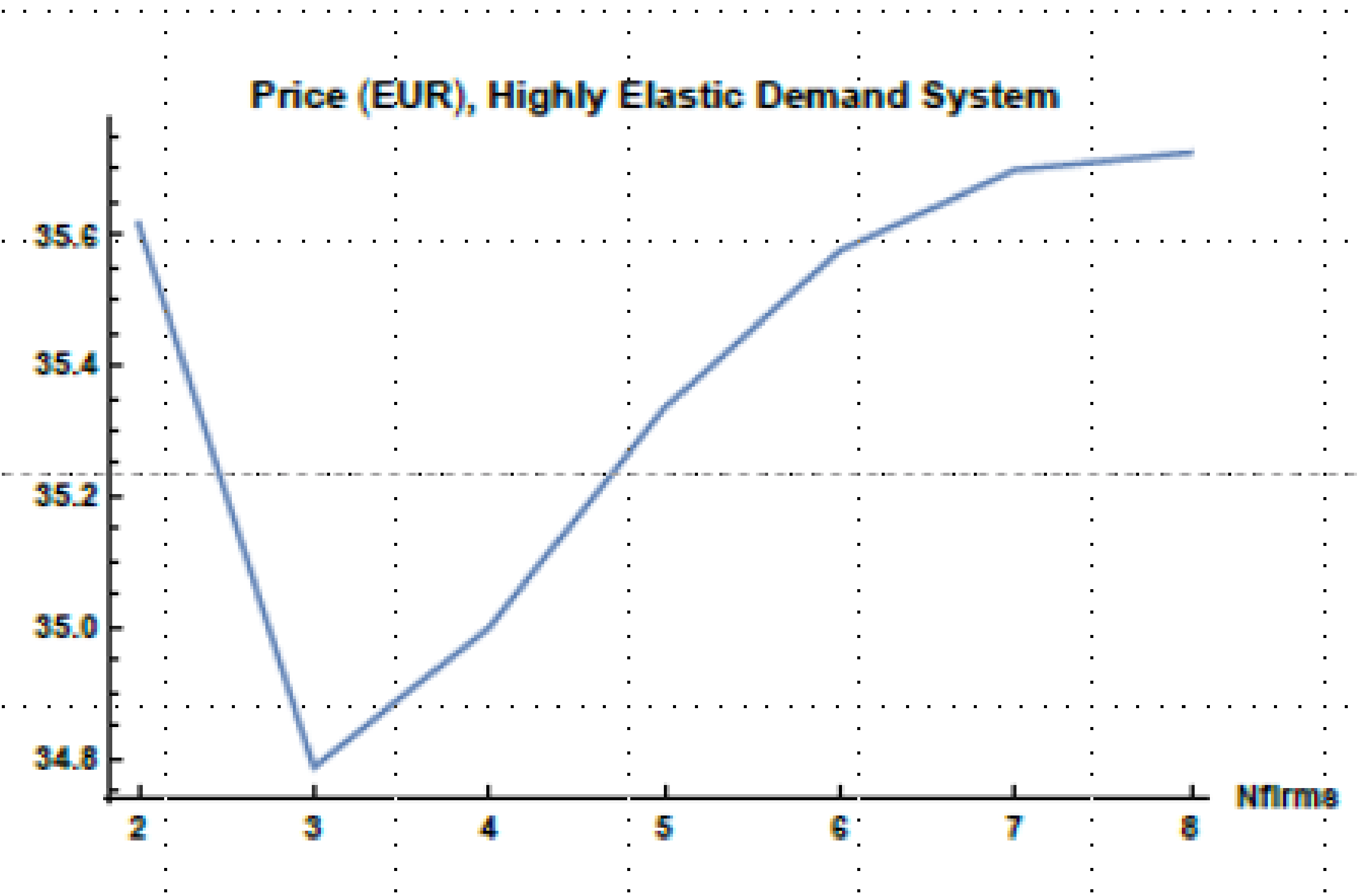
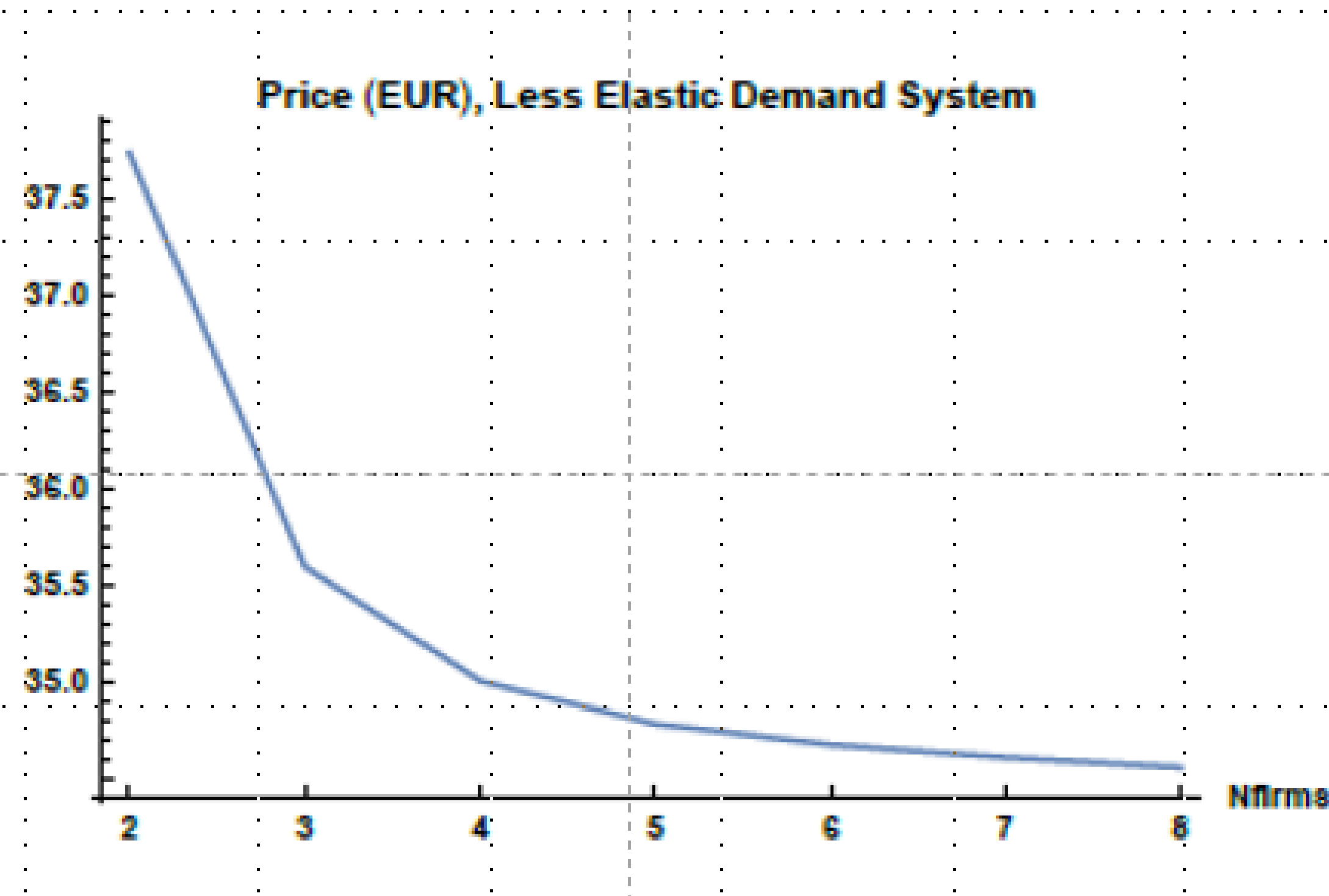
# Per-base station variable cost (with bandwidth)



# Per-base station variable cost (with bandwidth)



# A merger in the general case



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# 5. Conclusion

## Main technical points

- Trade-off between between scale efficiencies and market power
  - Key issue of integrating an engineering-based model of infrastructure with an economic model of competition
  
- U-shaped relation between price and number of firms
  - Due to congestion
  - Only for highly elastic demand
  - Can make the case for mergers from  $n$  to 3 firms

## Main policy recommendations

- The market structure impacts the trade-off between quality and price
  - Scope for regulation
- Both passive and active should be encouraged
  - Active sharing on the RAN (excluding sharing the spectrum?)
  - Not fully a matter of population density



**Thank you**